



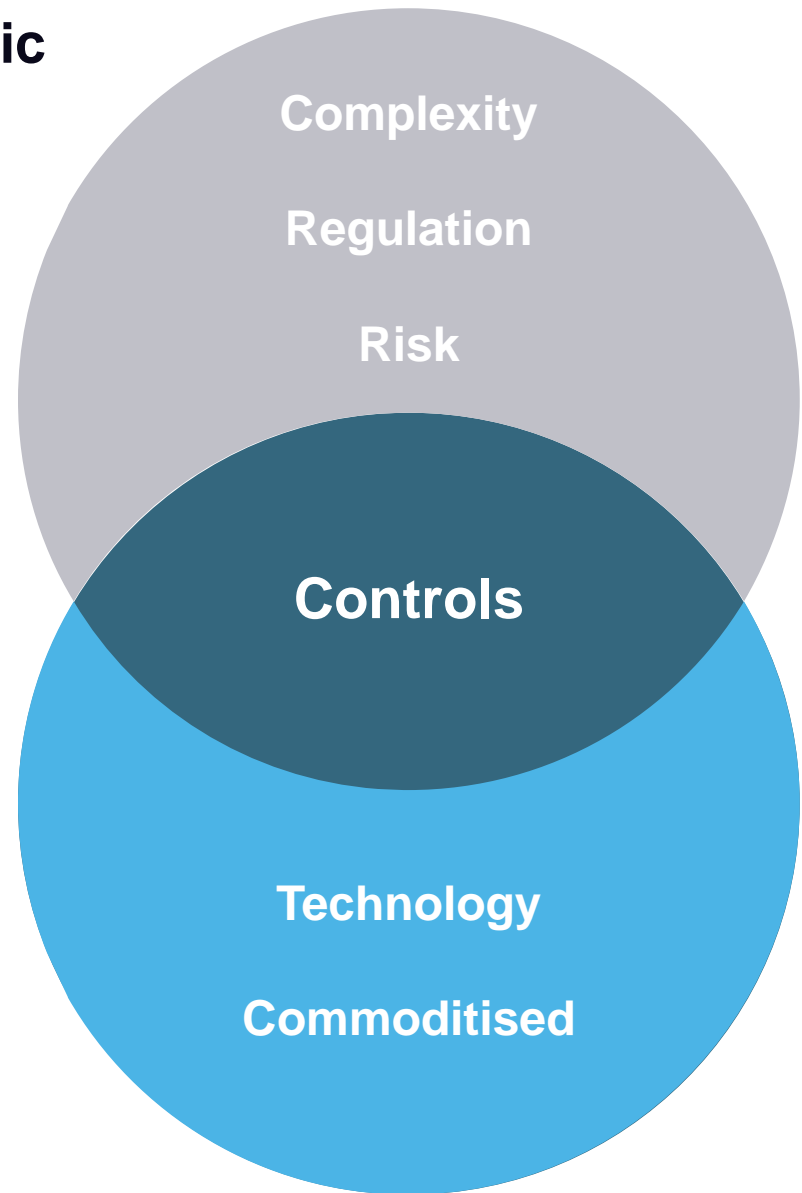
Governance, Risk Management and Algorithm Testing to Meet RTS6 Requirements for MiFID II

Jon Batty
Executive Director, GreySpark London

© GreySpark Partners 2017

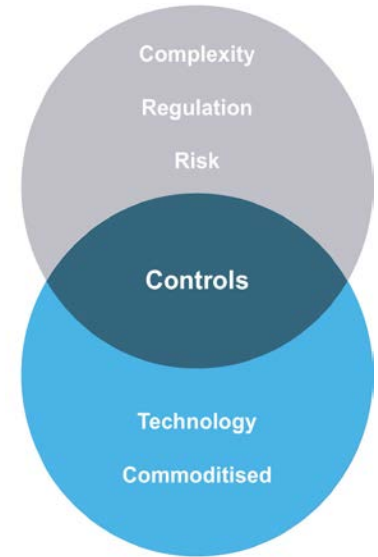
New challenges for an electronic trading world

- Electronic Trading is increasingly under the spotlight.
- Regulators, Auditors, Compliance, Operational Risk.
- ALL firms who provide electronic services need to demonstrate oversight, training, and a deep understanding of the protective controls framework.
- Governance - Documentation, evidencing, testing.



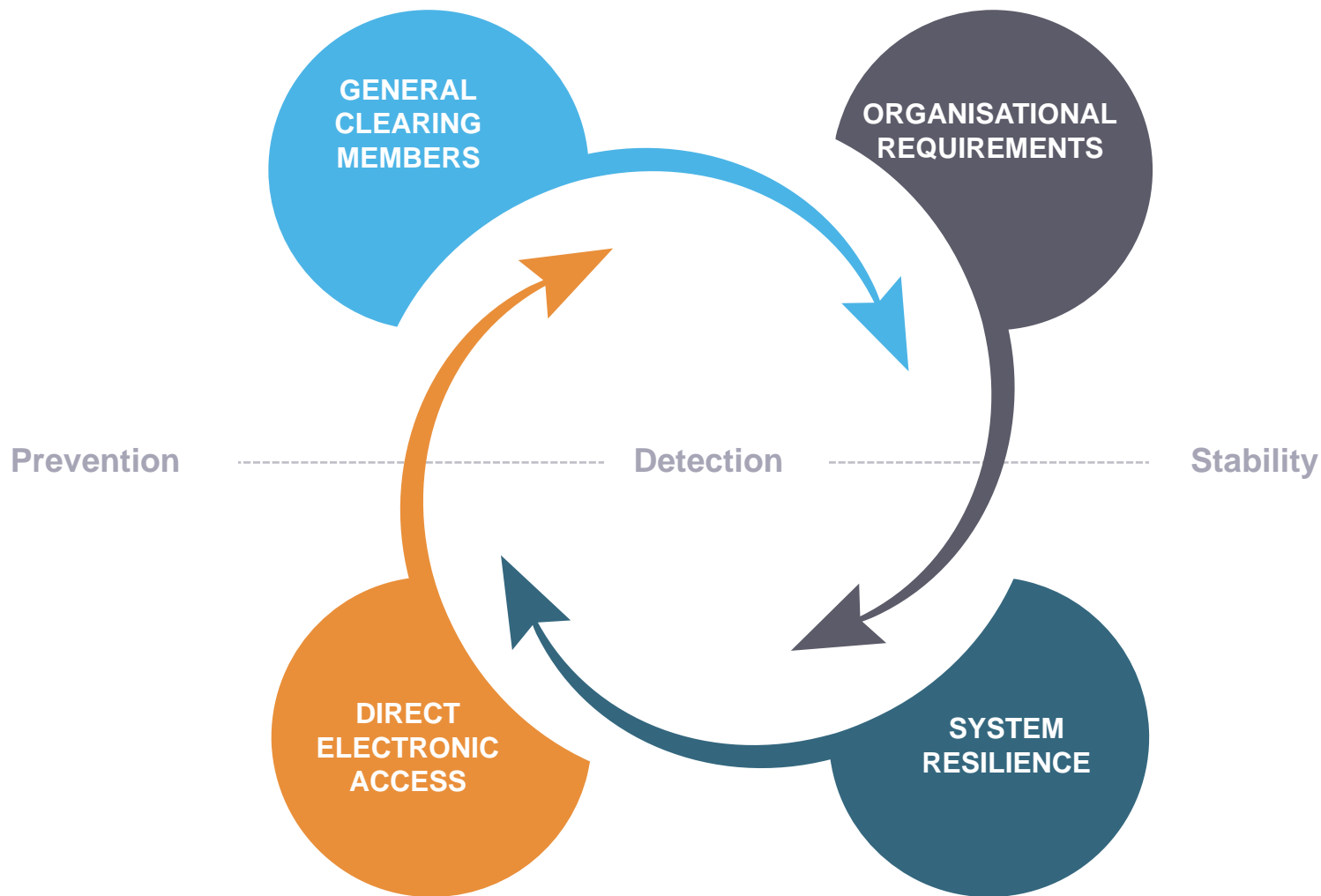
MiFID II Article 17 RTS 6

Organisational requirements of investment firms engaged in algorithmic trading.

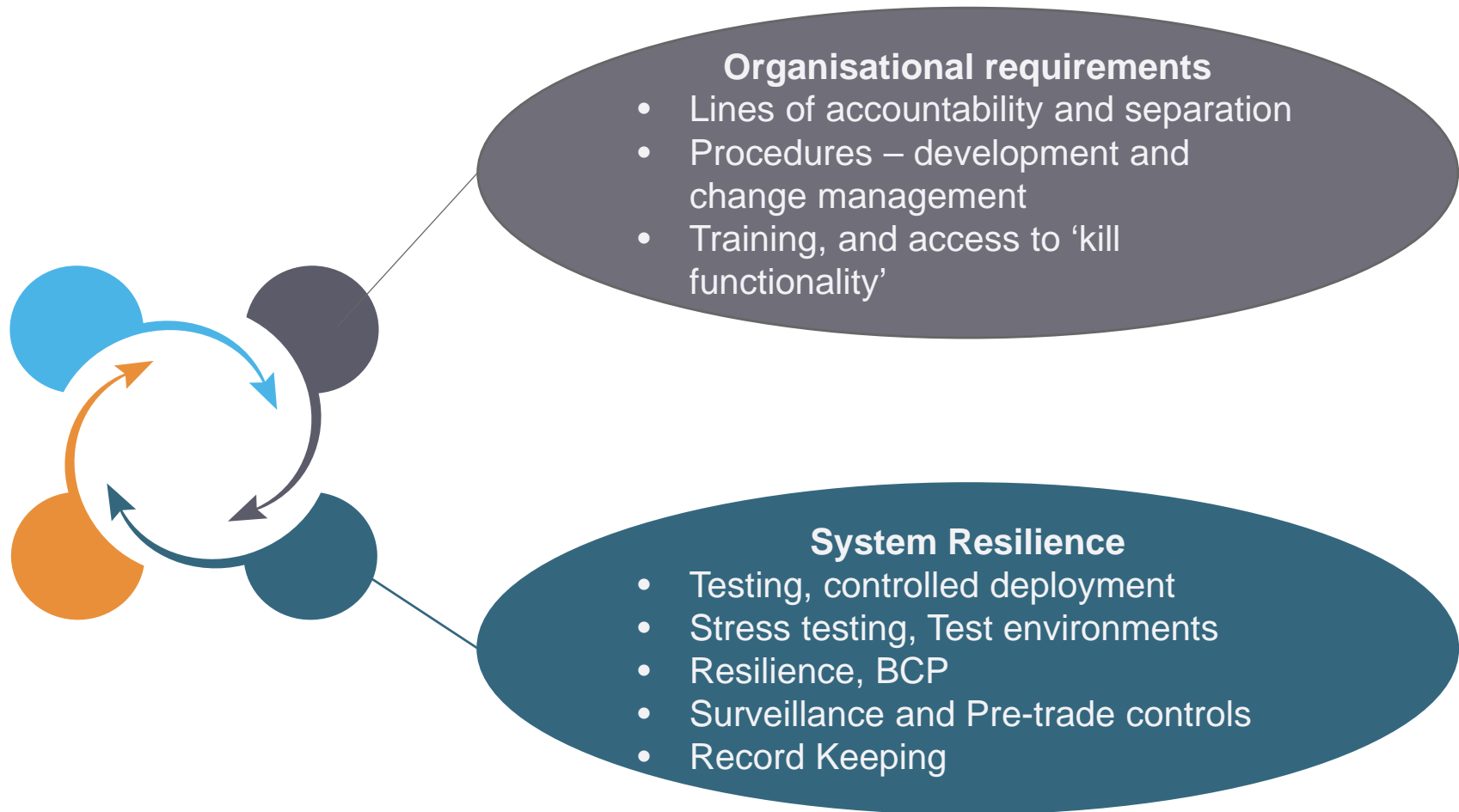


- *“the potential risks arising from algorithmic trading can be present in any trading model supported by electronic means and deserve specific attention and regulation”*
- “the organisational requirements to be met by all investment firms engaging in **algorithmic trading**, providing **direct electronic access** (DEA) or acting as **general clearing members**”

Organisational requirements of investment firms engaged in algorithmic trading.



Organisational requirements of investment firms engaged in algorithmic trading.



Organisational requirements of investment firms engaged in algorithmic trading.

Direct Electronic Access

- Oversight and Control
- 'Separate and distinct' monitoring
- DD and KYC, including considering historic behaviour of the client

General Clearing Members

- Client assessments around credit strength, risk controls and other system controls
- Intended trading strategies of clients



10 point checklist

- **Notify** local EU National Competent Authority (NCA)
- **Document** all aspects of behaviour within certain trading strategies, including the use of quoting engines, algorithms and SORs.
- **Review and document** all risk controls and associated trading limits.
- **Store** all orders and quotes for 5 years to 1 microsecond accuracy.
- **Train** all compliance staff on algorithm usage, and ensure the allocation of sufficient resources



10 point checklist

- Accommodate **kill switch** functionality
- Have real-time order and trade **surveillance** on a cross-asset basis with full case management.
- Review the trading firm's IT **business continuity**, business, operational and cyber risk documentation on an annual basis and demonstrate that suitable levels of **testing** on the standards were performed.
- Review, evidence and document all related **trading limits** and have ability to test those methodologies as required.
- **Annual Audit** of above, and assume responsibility even when outsourced



A hard nut to crack

Demonstrating **governance** and **oversight** is not easy.

Multiple asset classes, all with **bespoke** processes.

Lack of centralise knowledge, policies and procedures.

The **controls** framework, the **documentation**, and the knowledge does not sit with one person or one team.

Documentation is **fragmented** – at best.



How to implement this properly

Standardisation.

GreySpark have developed a methodology and process to capture the controls across all platforms in a consistent manner.

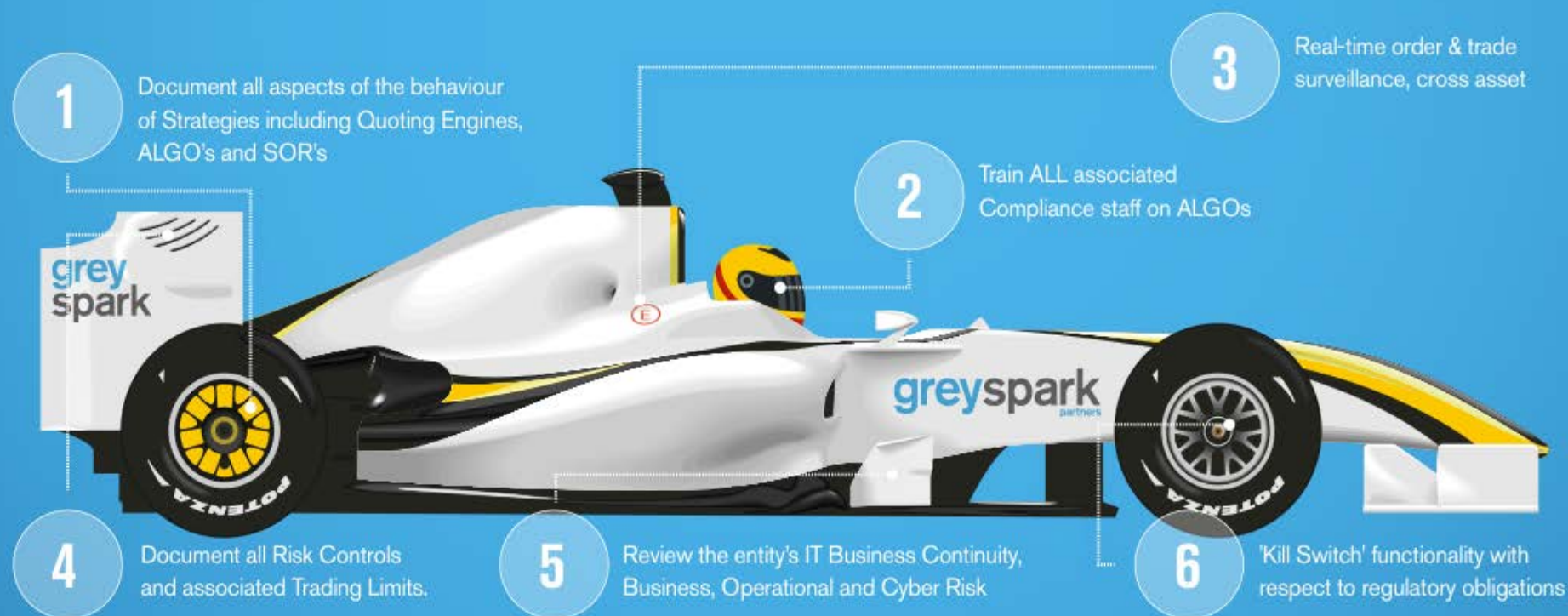
It is clearly labour intensive, manual, and requires a high degree of care and attention to minimise mistakes.

Having a dedicated team is critical to capture the consolidated governance, policies & processes and evidencing the controls.

Outsourcing the effort will minimise the risk of delivery. This does not exclude the need for internal teams to be involved – the contrary.



Governance, Risk and Compliance for RTS 6



GreySpark: our expertise

GreySpark offers Capital Markets **business, management and technology** consulting. We are at the heart of the financial industry, helping different kinds of businesses across all asset classes. GreySpark is 100+ people based out of London, Hong Kong Sydney and Edinburgh as of January 2017.

Proven **RTS 6 Governance methodology**...

come and speak to us at **Booth 10**, in the Atrium

